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Code of Ethics adopted by Cellulose Converting Solutions S.p.A.

Approved by the Board of Directors of Cellulose Converting Solutions S.p.A. (hereinafter "CCS")

1. Introduction

From time CCS S.P.A. is committed on the front of Corporate Social Responsibility and monitors the behavior and actions of all stakeholders with the purpose of increasing, through increased attention to certain principles of ethics and good conduct, the value itself of its business.

The Ethics and Corporate Social Responsibility is, in fact, the challenge of the more enlightened companies, not only out of a sense of responsibility towards the community in which they operate and in compliance with the expectations of its internal and external stakeholders, but also for emphasize the values of the brand with a new, exclusive, recognizable character, which differs in style than its competitors. In this case, communication is combined with an industrial and commercial administration in a joint responsibility that engages everyone in CCS S.P.A. to operate according to goals of social responsibility.

With this work CCS S.P.A. presents another important moment in the construction of its own know-how to all stakeholders: the CODE OF ETHICS.

CCS S.P.A. aims to communicate the principles that have characterized the act from the beginning of the activity with the adoption of the Code of Ethics. These principles affect or will affect all the resources of CCS S.P.A. (shareholders, directors, consultants and employees) in the business management and corporate activities.

The purpose of the activity is to create a purport for the shareholders, together with the clients' satisfaction and the personal and professional development of all employees and co-workers, preserving and increasing over time the economic capital, the financial sector and in particular the Bianchi's human capital.

CCS S.P.A. also aims to consolidate and develop the confidence relationship with stakeholders, that is the categories of individuals, groups or institutions whose contribution / relationship is essential to the realization of the corporate mission.

To do this, CCS S.P.A. is committed to avoiding unethical behavior with its stakeholders, recognizing as " unethical " and therefore hostile to the company all the attitudes and behaviors of anyone (individual or organization) are looking to reap the benefits of someone's collaboration exploiting high places.

CCS S.P.A. also considers the "good reputation" an essential intangible resource, the maintenance of which is reflected both inside and outside of its business.

Inside enables a work organization free from cumbersome bureaucratic controls, urging shareholders, co-workers and employees to make decisions and implement them without resorting to the exercise of authority, but rather by promoting and encouraging the willingness of individuals to achieve goals of the common welfare.

Outside the Code promotes transparency with the attractiveness for investors, with the professionalism and confidentiality winning customer loyalty, recalls the correctness of the best human resources, ensures the fairness of the authority and the continuity of the relationship, reliability towards its creditors while ensuring the serenity of suppliers.

The monitoring of the Code of Ethics' implementation may be, therefore, a good reference point for "Measure" the good reputation of CCS S.P.A. and the correctness of the relationship held with stakeholders.

Therefore, instead of being a tool of theoretical "good behavior", Bianchi wants to make sure that the Code of Ethics has a practical application, an objective feedback with reality, and therefore the possibility to be verified. With this purpose it is built according to different levels of detail:

- The **general principles** governing relations with stakeholders, which abstractly define the reference values in the activities of CCS S.P.A.;
- the **criteria of conduct** towards each class of stakeholders, which generate the specific guidelines and the rules that CCS S.P.A. co-workers are required to adhere to respect the general principles and to avoid unethical behavior;
- the **implementation mechanisms**, which describe the **control system** for compliance with the Code of Ethics and its continuous improvement.

This code, in the end, is based on an ideal of cooperation to the mutual benefit of the parties involved; CCS S.P.A. hopes, therefore, that each stakeholder act towards its according to principles and rules based on a similar ethical conduct.

It's important to note that since the activity in CCS S.P.A. extends beyond the borders of Italy, it will be necessary and appropriate that the relationship between CCS S.P.A. and its stakeholders will be increasingly based on compliance with the Code of Ethics regardless of whether the stakeholders belongs to the Italian territory or to another, always having in mind in its action the cultural, social and economic dissimilarities of the various regions in which it operates.

The aim of CCS S.P.A. will be last to act in accordance with its beliefs and those of others, looking, from time to time, for the most appropriate way to achieve its goals within the law and without any prevarication.

2. General principles

The general principles highlighted below are a result of the fundamental values of CCS S.P.A. in the conduct of the business and are the main guidelines in relations with stakeholders.

CCS S.P.A. intends to characterize its behavior and influence its choices with principles strongly shared by the entire organization and all resources. Therefore, those who are exposed values are strongly felt and accompany CCS S.P.A. ordinary and extraordinary choices.

a) Impartiality

In the decisions that affect relations with its stakeholders (customer's choice to serve, personnel management or the organization of work, the selection and management of suppliers, relations with the surrounding community and the institutions that represent it), CCS S.P.A. does not discriminate based on age, sex, sexual orientation, state of health, ethnicity, nationality, political opinions and religious beliefs of his interlocutors.

b) Honesty

As part of their professional activities, CCS S.P.A. employees are required to diligently comply with applicable laws, the Code of Ethics and internal regulations. In no case the pursuit of CCS S.P.A. interest can justify dishonest conduct.

c) Fairness

In conducting any activities must always avoid situations where the parties involved in the transaction are, or may only appear to be, in conflict of interest. The term refers to both the case in which a shareholder / director or employee pursues an interest different from that of enterprise and the balancing of the interests of stakeholders, or "personal" advantage of business opportunities, both in the case where representatives of customers or suppliers, or public institutions act in conflict with the fiduciary duties associated with their position in their relations with CCS S.P.A.

d) Confidentiality

CCS S.P.A. guarantees the confidentiality of information in its possession and refrain from seeking confidential, except in cases of express and informed consent, and compliance with existing laws. Every employee enters into daily contact with know-how and business sensitive and vital information for the Company: the names of the Customer and any other profile that might affect the image and corporate brand are an example of that. It follows that the same employees must scrupulously and diligently follow the obligation of confidentiality, as the spread of even only one of these information could damage the activity or the image of CCS S.P.A. In addition, employees of CCS S.P.A. shall not use confidential information for purposes not related to the exercise of their business.

e) Transparency

The employees of CCS S.P.A. are required to provide complete, transparent, understandable and accurate information, so that, when establishing relationships with CCS S.P.A., stakeholders are able to make autonomous decisions and aware of the interests involved, the alternatives and significant consequences. In particular, in the formulation of any contracts, CCS S.P.A. takes care to specify the contractor how to behave in all circumstances provided in a clear and understandable way.

f) Quality of service

CCS S.P.A. since the beginning of its activity has chosen to structure its organization according to the markets that CCS S.P.A. has decided to serve. This has encouraged the adoption of procedures and conduct business in line with customer requirements.

The structure, therefore, enhances all the efforts that are being made to ensure the highest quality of services, thanks to dedicated resources and means for each line of business.

CCS S.P.A. directs its activities to the satisfaction and the protection of its customers, by listening to the demands that can lead to an improvement in the quality of products and services.

g) Fair Competition

CCS S.P.A. intends to protect the value of fair competition by refraining from collusive behavior, predators and abuse of dominant position.

h) Evaluation of suppliers

CCS S.P.A. pay serious attention to the enhancement of human resources, both internal and external. In this role suppliers play an absolutely innovative partnership that is strong and integrated with the system of values.

CCS S.P.A. intends to gradually build a corporate identity that can be strongly attractive and inclusive, in order to create a community, formed by CCS S.P.A., customers and suppliers. These, then, are for CCS S.P.A. an integral part of this system and are a vital part.

i) Equitable authority

In the underwriting and management of contractual relationships that involve the establishment of hierarchical relations, especially with co-workers, CCS S.P.A. is committed to making sure that authority is exercised fairly and correctly avoiding any abuse.

In particular, CCS S.P.A. guarantees that the authority does not lead to any exercise of power detrimental to the dignity and autonomy of the employee, and that the choices of work organization safeguard the value of employees.

The style of leadership, as well as being managerial, it is still marked by the recognition of the authority of the decisions and choices, so that it contributes to the mitigation of potential conflicts. Be authoritative also contributes decisively to build consensus around the decisions that are taken and to generate shared goals.

j) The centrality of human resources

The employees of CCS S.P.A. are an essential factor for its success. For this reason, CCS S.P.A. protects and promotes the value of human resources in order to improve and increase the personal and professional possessed by each employee, so that the energy and creativity of the individual finds full expression in the fulfilment of their potential.

For CCS S.P.A. people are an essential element for the existence of the enterprise. The value of people and their professionalism are conditions for achieving business goals.

CCS S.P.A. therefore intends to establish a business climate and a leadership style that put human resources in terms of implementing actions which determine the success of CCS S.P.A.

CCS S.P.A. guarantees the physical and moral integrity of its employees and working conditions which respect individual dignity and the workplace safe and healthy.

For this reason, requests or threats to induce people to act against the law and the Code of Ethics, or to engage in conduct detrimental to the moral and personal convictions and preferences of each are not tolerated.

k) Responsibility towards society and the territory

CCS S.P.A. is aware of the direct and indirect influence, that its activities may have on the conditions, on the economic and social development and on general welfare of the community, as well as the importance of social communities in which it operates.

In fact, all policies are aimed at maximizing the economic impact in the territory in which it operates, using where possible local craftsmen and suppliers appropriately selected also on a national basis.

l) Copyright protection

CCS S.P.A. pursues the goal of compliance with the rules of intellectual property and plagiarism, specifically with the rules of copyright defense.

m) Keeping accounting records

CCS S.P.A. demands full compliance with the laws and with current legislation on the accuracy and completeness of account books and accounting records. It is forbidden to form undisclosed or unrecorded funds for any purpose. Will be held an internal account control system capable of ensuring that recording of transactions allows the production of financial statements in accordance with accounting principles, as well as capable of taking in account all the assets of the Company.

n) Anti-Money Laundering

Should not be carried out behaviors likely to allow or facilitate the fencing, recycling or use of money, goods or utilities of illegal origin and funding activities with purposes of terrorism or subversion of democratic order.

o) Environmental

CCS S.P.A. pursues the goal to respect the environmental. This in the light of the fact that it is ascertained that the quality of the environmental is the peculiar character of the “quality of life”, it is an essential condition of the corporate and economical development: this means that all the Company’s activities must be done in compliance with the law and they don’t have to compromise the biophysical balance, the ecosystems, the biodiversity, the animal, plant species or protected natural areas or subject to constraints and, at the same time, they must allow sustainable economic development.

p) Prevention of corruption

CCS S.P.A., in the performance of its functions, operates in strict compliance with the regulatory provisions on the prevention and combating of corruption also through the implementation of Guidelines concerning the "*Prevention and repression of corruption*". Each employee has to contribute with his behavior and his work to the business process of promoting integrity, legality and transparency, also supplying the Supervisory Internal Control with data an/or information of his own competence. Anyone who becomes aware of any unlawful conduct or failure to comply with the provisions contained in the Guidelines and in the related legislation is required to provide a prompt reporting to their immediate superior or to the Supervisory Internal Control.



2.1 Recipients of the Code of Ethics

The recipients of the present Code of Ethics are:

- Shareholders;
- The Directors;
- The Auditors;
- Employees;
- Partners;
- All those who directly or indirectly, on a permanent or temporary basis, establish relations with CCS S.P.A.

CCS S.P.A. promotes the diffusion of the Code of Ethics to ensure that all recipients adapt and conform their behavior to its content.



3.1 Standards of conduct in relations with shareholders

CCS S.P.A. adopts a system of governance that is consistent with the provisions of Italian law and is oriented:

- to maximize value for the property
- balancing the interests of all corporate components
- the quality of service to customers
- respect for and enhancement of suppliers
- respect for and promotion of human resources
- the control of business risks
- transparency towards the market

The management of CCS S.P.A., first-hand, the auditors, and where applicable, the employees and external co-workers are required to comply to Shareholders and creditors of CCS S.P.A.:

- a) a true and fair information on the economic situation and financial position;
- b) a correct, transparent and collaborative manner, in compliance with the law and internal procedures, with particular attention to all procedures that allow the end of the year to establish the budget or any interim report;
- c) the behavior to verify the adequacy and accuracy of the procedures put in place to protect the actual existence of the stated share capital especially when extraordinary transactions or distribute profits or reserves are perfected or it was decided to dispose of part of the estate or dismiss it all as well as to ensure uniform treatment of creditors and any guarantees issued;
- d) a conduct which, in the autonomy of their management decisions, is marked by the proportionality of the actions taken regarding to economic and financial capacity;
- e) a pattern of conduct to prevent any fraudulent activity or unfair competition;
- f) a conduct of full cooperation with all the control authorities provided by law;
- g) a conduct that provides for tracking of each economical transaction of the Company and, above all, any transfer of money or other benefits in order to eliminate forms of recycling;
- h) any relevant economic, financial or patrimonial transaction should have an adequately recorded and for each record there must be an adequate supporting documentation and archiving so that, at all times, the operation can be verified, motivated and documented to the performance of any control operation.

- Shareholders' Meeting

The General Assembly is the prime time for the establishment of a fruitful dialogue between members.

To this end:

- has secured the regular attendance of directors at meetings;
- will be adopted specific regulations to ensure the orderly and effective conduct of business, while respecting the fundamental right of each shareholder to request clarification on the various topics under discussion, to express their opinion and make proposals;
- it is guaranteed that all assets and information is made available in advance by the shareholders.

Are reserved to the competence of members:

- the appointment of directors
- the determination of the remuneration of the directors and auditors
- amendment of the memorandum and articles of association
- the decision to carry out operations which involve changes to the corporate
- the dissolution of the Company
- exclusion of a partner
- the approval of the budget and the distribution of profits

- CDA/Administrative or Management Body

The Board of Directors is vested with the broadest powers for the ordinary and extraordinary management of the Company and is empowered to take all actions that it deems necessary for the achievement of the company.

By virtue of this, the Board of Directors:

- grants and revokes the powers of the Chief Executive Officer, defining the limits and conditions of exercise;
- receives information from the CEO and the other executive functions on overall performance and the outlook of the most significant transactions;
- examines and proposes to the General Meeting the strategic, industrial and financial plans;
- elect from among its members a Chairman and, if applicable, a Vice President, unless they have not already done so shareholders at the time of the appointment of the Board.

- Non-executive and independent Directors

The Board of Directors also consists of non-executive members (who are not delegated operational and / or management functions in the Company), such as to ensure, by number and authority, that their judgment may have a significant impact on board decisions.

Non-executive directors bring their specific expertise to board discussions, with the aim of facilitating the examination of topics in discussion from different perspectives, for the consequent adoption of resolutions meditate, that are in line with the corporate interest.

The directors are required to:

- to pay all an active role in their appointment, allowing the Company to benefit from their expertise;
- to participate in a continuous manner in the meetings of the Board;
- to report any situation in which they hold an interest, or on behalf of third parties, which involves them, abstaining in such situations from participating in the decision-making of the Board;
- to maintain the confidentiality of documents and information acquired in the performance of their duties and to comply with the procedure for its disclosure;
- to always give precedence to the interest of CCS S.P.A. over the particular individual members.

3.2 Standards of conduct in relations with co-workers, including the principles pertaining to the protection of health and safety at work

• Selection of staff

The evaluation of personnel is carried on the correspondence between the profiles of the candidates, moral and professional, and those expected for your business needs, in respect of equal opportunities.

The required information is used for checking the unique aspects of the job profile and aptitude sought in respect for private and opinions of the candidate.

Each apical who is interested in or in taking part to the employment shall, within the limits of available information, adopt appropriate measures to avoid favouritism, nepotism or cronyism in the selection and employment (for example, preventing the selector is bound by ties of kinship with the candidate).

• Creation of employment

The staff is employed with a regular employment contract and is not tolerated in any form of illegal labour. The establishment of the relationship of each employee receives accurate information regarding:

- Characteristics of the function and duties to perform
- Regulations and wage, as regulated by the national labour
- Rules and procedures to be adopted in order to avoid the possible risks to health associated with work
- The training course, designed to enhance the professional person and the job

This information is explained to the employee in such a way that the acceptance of the assignment is based on a real understanding of the terms of employment.

• Management of staff

CCS S.P.A. avoids any form of discrimination against its employees.

During the processes of management and staff development, as well as in the selection phase, the decisions taken are based on the correspondence between expected and actual profiles of the employees and / or on considerations of merit (for example, allocation of incentives based on results achieved).

Access to roles and positions is also established in consideration of the skills and capabilities; in addition, consistent with the general efficiency, are favoured flexible work arrangements that facilitate the management of maternity and overall child care.

The responsible fully use and exploit all the professionals participating in the structure by the activation of the levers available to promote its development and growth.

To do this, communication is particularly important by the managers of the strengths and weaknesses of the employee, so that the latter will aim to improve its skills through targeted training.

CCS S.P.A. offers all employees information and training tools, with the aim to preserve and enhance the specific skills of the personnel.

Each manager is required to optimize the working time of employees requesting services consistent with the exercise of their duties and with the plans of work organization.

Is an abuse of position of authority require, as a necessary act to its superior, performance, personal favours or any conduct that violates this Code of Ethics.

It secured the involvement of staff in carrying out the work, also providing moments of participation in discussions and decisions to the achievement of personal and company goals.

The employee must take part in such a spirit of cooperation and independence of judgment.

Listening to the various points of view, consistent with business needs, enables the administrator to make the final decisions; the employee must, however, always contribute to the implementation of the established activities.

• **Health and safety**

The aim of CCS S.P.A. is to protect its human resources and financial items, constantly seeking the synergies needed not only within the company but also with suppliers, companies and customers involved in its activities.

CCS S.P.A. is committed thus to promote and consolidate a culture of safety, promoting risk awareness and promoting responsible behavior by all employees; also works to preserve, especially with preventive actions, the health and safety of workers, and the interests of other stakeholders.

CCS S.P.A. is committed to minimizing the risk of accidents and occupational diseases related to business activities, beginning with the most serious one. This is one fundamental purpose of CCS S.P.A., which can never be overlooked.

In detail, CCS S.P.A., starting from the property and by senior management, is committed to:

- a) plan and conduct the business also for the sake of ensuring safety in the workplace, reduce and prevent accidents, injuries and occupational diseases;
- b) assess the occupational risks for each job, task, job, local, rural plant, etc. and define the necessary preventive measures to protect anyone who might be at risk and the environment; also perform this activity before making decisions about business changes of any kind and before accepting new orders;
- c) take into account the safety aspects for contracts and the work entrusted to others, and to ensure, as far as is in his power, that they are managed in order to ensure security for its own staff, others, for the third and the environment;

- d) determine the functions, competences, powers and responsibilities to verify, evaluate, manage and control risks, and to ensure compliance of the provisions, so that the entire corporate structure involved, according to their role and conduct of its daily activities to the achievement of safety targets;
- e) ensure that in CCS S.P.A. cope with quickly and effectively to any new security requirements that emerge during work activities and to preventing the execution of non-submitted activities in advance to the Risk Assessment;
- f) require compliance with all applicable laws and company regulations on safety;
- g) inform, educate, and, if necessary, to train all personnel, initially and periodically, beginning with the managers, to enable it to carry out their tasks safely and to assume its responsibilities in the field of occupational safety, with specific reference to the task being performed;
- h) raise employee awareness about security issues, engage them, consult and inform them of developments in corporate security, including through regular meetings and regularly contacting their Safety Representative;
- i) give itself at least annual goals for safety, and to check them frequently, to continuously improve prevention;
- j) to allocate sufficient staff and resources to implement the above points,
- k) each worker and employee is required to comply with the company's regulations on health and safety at work and cooperate to reduce occupational hazards,
- l) any employee and the employee is required to interrupt their work, announcing it as soon as possible to the top and to the RLS, when it is done in such a way as expected with serious risks to health and safety, if the break does not introduce greater risks.

• **Privacy Policy**

The privacy of the employee is protected by adopting standards that specify the information that the company requires the employee and the methods of treatment and storage.

Any investigation into the ideas, preferences personal tastes and, in general, the private lives of employees are ruled out. These standards also prohibit, except in the cases provided by law, the disclosure / dissemination of personal information without the prior consent of, and establish rules for the control, by each employee, the rules for the protection of privacy.

• **Duties of employees**

The employee must act fairly, ensuring the required performance and in compliance with the obligations undertaken in the employment contract and the provisions of the Code of Ethics; it is required to report through the appropriate channels any violation of the rules of conduct established by internal procedures.

The employee must be aware of and implement company policies regarding information security to ensure data integrity, confidentiality and availability. He is required to produce

his documents using a clear, objective and exhaustive language, allowing any checks from colleagues, managers or external parties authorized to do so.

All employees of CCS S.P.A. must avoid situations in which they may give rise to conflicts of interest and not to take advantage of business opportunities known during the course of their duties.

Each employee is required to work diligently to protect corporate assets through responsible behavior and in line with the operating procedures to regulate their use, accurately documenting their use.

Each employee is responsible for protecting the resources entrusted to him and has the duty to promptly inform the Management of any threats or harmful events for CCS S.P.A.

With regard to applications, each employee is required:

- To comply scrupulously with the provisions of the corporate security policies, in order not to compromise the functionality and security of information systems;
- Do not send e-mail messages threatening or insulting, compounds with low-level language or inappropriate comments that might offend the person and / or damage the corporate image;
- Not to surf on Internet sites that are not closely related to the business and specifically to the task carried out in each case to refrain from visiting websites that present in them indecent and offensive contents to common sense of decency, and to carry out any operation in violation of laws and regulations.

- **Conflict of interest**

The staff is required to avoid all situations and all activities in which a conflict with Bianchi's interests may concretely arise or that may interfere with their ability to make decisions impartially in the best interests of the Company and in full compliance with the Code of Ethics.

The staff must also refrain from taking personal advantage from acts of disposal of corporate assets or business opportunities of which they become aware during the performance of their duties.

By way of example, but not limited to, the following situations leads to conflicts of interest:

- use of ranking or use of information acquired during work so that a conflict between personal interests and CCS S.P.A. interests may arise;
- carry out work activities of any kind, in favour of customers, suppliers, competitors, government agencies, institutions and organizations of public interest;
- accept or offer money, favours or services from individuals or companies that are or intend to enter into business relationships with CCS S.P.A.;
- hold public office entities that may have a relationship with CCS S.P.A., so as to create the conditions for a potential conflict of interest.

Employees with senior positions, called on to take decisions in business when there is clear conflict between personal interests and those of the Company, shall:

- communicate the existence and nature of the conflict to the Supervisory Board and to the direct supervisor;
- refrain from exercising their decision-making role and delegate this role to other subjects appointed by corporate organization;
- however, in the event that the aforementioned abstention / delegation is not possible, involve other stakeholders in the decision-making process in order to give greater transparency to the process itself.

In order to properly prevent and manage conflicts of interest, even potentially harmful, at the time of assignment or at the time of commencement of an employment relationship, the Company requires its directors, employees and partners to sign a statement that excludes the presence of a conflict of interest between the individual and the COMPANY, or, if there is a conflict, that reveals the nature of it.

- **Protection of assets**

The staff is committed to preserving the properties, facilities and equipment of the Company and to use them in a responsible manner. It is also forbidden to use facilities, materials and / or supplies belonging to the Company for personal gain.





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3.3 Standards of conduct in relations with customers

CCS S.P.A. pursues its business success on markets by offering quality services at competitive prices, in compliance with all the rules protecting fair competition.

CCS S.P.A. acknowledges that the esteem of those requesting services is of primary importance for its business success.

- **Style of employees' behavior**

The behavior of CCS S.P.A. to customers is based on availability, the highest professionalism, respect and courtesy, in a collaborative relationship long-lasting and highly professional

- **Degree of customer satisfaction**

- CCS S.P.A. is committed to ensuring adequate standards of quality of the services offered on the basis of predefined levels and to periodically monitor the quality perceived by the customer,

- CCS S.P.A. undertakes to comply with the terms of punctuality contractual arrangements with the customer, in order to achieve full mutual satisfaction,

- CCS S.P.A. is committed to constantly monitor the quality of services offered by external partners and suppliers,

- CCS S.P.A. is able to insure high standards of customer satisfaction also thanks to the implementation of its procedures. In addition, the Company obtained the following certifications: UNI EN ISO9001 and OHSAS 18001.



3.4 Standards of conduct in relations with suppliers

For CCS S.P.A. suppliers are a vital element for the growth and development of the entire organization. For this reason, CCS S.P.A. part suppliers within the human capital of CCS S.P.A. and intends to pursue a policy of continuous improvement of the quality of services offered by selected partners, contributing to the raising of their ethical standards, and promoting, even with own resources, the growth of professional skills.

• Choice of supplier

Purchasing procedures are designed to obtain the maximum competitive advantage for CCS S.P.A. and the granting of equal opportunities for all suppliers; the search for maximum competitive advantage must guarantee the satisfaction of the supplier, in order to avoid the abuse of a position of strength such as to weaken the supplier also from the economic point of view. They are also based on pre -contractual and contractual held with a view to an indispensable and mutual loyalty, transparency and collaboration.

In particular, employees of CCS S.P.A. assigned to these processes are required:

- Not to allow somebody who has the requested requirements for the opportunity to compete for a contract, adopting objective and documented criteria on the choice of shortlisted;
- To ensure sufficient competition in every race.

CCS S.P.A. also provides a list of suppliers whose qualification criteria constitute a barrier to access. For CCS S.P.A. the reference requirements are:

- Appropriately documented availability of resources, including financial, organizational structures, capabilities and resources, know-how, etc.;
- The existence and effective implementation, in cases where the provisions CCS S.P.A. provide for it, of adequate quality systems.

CCS S.P.A. aims of enlargement of the supplier base, operating in view of the fulfilment of the criteria for access by the largest possible number of suppliers.

• Integrity and independence of the relationships

Within CCS S.P.A. relations with suppliers are governed by common principles and are subject to constant monitoring by CCS S.P.A.

The signing of a contract with a supplier must always be based on extreme clarity and transparency and avoid all forms of addiction.



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3.5 Standards of conduct in relations with the Community, including the principles pertaining to the enforcement of environmental legislation

Relations with the Community mainly concern three areas:

• Environmental Policy

The employees of CCS S.P.A., in range of their job, take part in the process of risk prevention, environmental protection and protection of health and safety in respect of themselves, their colleagues and third parties.

Environmental crimes appear due to alleged danger, enough to pay their status the failure to comply with the laws, not turn out necessary the effective achievement of environmental damage.

The crimes set out in Article 25 *undecies* of the Decree, with few exceptions, are fines characterized, subjectively, as much wilful misconduct as gross negligence.

For any notion of administrative offense, the pecuniary fine is applied, divided in proportion to the gravity of offenses and quantified with the quota system (Article 11 of the Decree).

For some crimes, in addition to pecuniary fines, are provided disqualifying penalties (Article 9, paragraph 2 of the Decree). Among these hypotheses the crime of illegal dumping and the discharge of industrial wastewater containing hazardous substances are included.

In order to prevent the risk of commission of the offenses and the direct responsibility of CCS S.P.A., it is necessary to adopt safeguards to allow adequate monitoring of environmental risk and therefore a coordinated system of procedures for the management and allocation of tasks and responsibilities.

The subjects of the Model 231/ 01 which contribute in various ways and with different responsibilities in the management of the processes listed above must:

- Comply with the provisions of the Code of Conduct;
- Comply with the provisions of laws and regulations;
- To operate within the powers of representation and signature, the proxies and the powers of attorney empowered;
- Comply with the provisions established by the reference procedures;
- Comply with the instructions given by superiors;
- Report to the O.D.V. any actions taken in violation of the provisions of the Model pursuant to Legislative Decree 231/ 01.

• Relations with interest groups

CCS S.P.A. believes that dialogue with associations is of strategic importance for the proper development of its business; therefore, establishes a stable channel of communication with

the associations representing stakeholders in order to cooperate in accordance with their mutual interests, to present their positions and prevent possible conflicts.

- **Relations with political parties, movements, committees and political organizations and trade unions**

Each report of CCS S.P.A. with the parties, movements, committees and political organizations and trade unions must be based on transparency and maintained exclusively by the corporate functions formally delegated.

Outside of Institutional prohibits the giving of any benefit or contribution, direct or indirect, to officials or candidates.

- **Relations with the media**

Relations with the media can be entertained only in order to disseminate the projects and achievements of CCS S.P.A. as well as to disseminate the qualifying aspects of politics and finally Company to safeguard the image of the same CCS S.P.A.

Each interview or communication shall be issued by the corporate functions formally delegated.

- **Contributions and sponsorships**

Sponsorship activities, which may relate to social environment, sports, entertainment and arts issues, are intended only for events that offer a guarantee of quality and for which CCS S.P.A. can collaborate in the design, so to guarantee originality and effectiveness.

In any case, in the selection of proposals to be accepted, CCS S.P.A. pays particular attention to any possible conflict of interest of a personal or business use.

CCS S.P.A. is also engaged in outside donations, so as to contribute directly to the support of social causes of a different nature and relevance.

3.6 Rules of conduct with the Public Administration

• Institutional relations

The relations with the PA, with the other institutions and the supervisory authorities must be based on the principle of transparency. CCS S.P.A. is committed to maintain relations with these subjects exclusively with the management and staff at this formally delegate.

In this view agrees to establish and disseminate a comprehensive system of powers that allow to single out the corporate organizational chart Subjects who are authorized to represent CCS S.P.A.

The management, staff, employees and any other person acting on behalf of CCS S.P.A. mandatorily must refrain from defending the market position of the Company or engage in behavior that could lead to get this benefits or contracts of any kind promising gifts of money or other benefits. CCS S.P.A. is committed to affirm the ban at every level for each employee or not to intervene in the sphere of public authorities or in the political and maintain in all circumstances independent behavior.

The Company undertakes that the above is not circumvented surreptitiously through gifts, courtesies, consultancy, aid of any kind of sponsorship, advertising or personal tasks.

The Board of Directors and employees are prohibited from accepting or require sums of money, usefulness of any kind, forms of hospitality or gratuity for the performance of acts contrary or conform to their office, although in the interest of CCS S.P.A. same.

In particular, it is forbidden to promise or grant disbursements utility for purposes other than those institutional promise or favouritism in the recruitment of personnel, selection of suppliers of goods and services, in the communication of information or documents; produce documents and / or data false or altered information or omit due information, in that in order to receive grants or loans or grants by the State, other agencies or the European Union; earmark contributions, loans or grants for purposes other than those provided for obtaining the same; accessed in an unauthorized manner to the information systems of public administration in order to obtain or alter information for the benefit of the Company.

CCS S.P.A. is also committed to:

- Establish, without any kind of discrimination, stable channels of communication with all institutional stakeholders at local, regional and national levels;
- Represent the interests and positions of the Company in a transparent, rigorous and consistent manner, avoiding collusive behavior.



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3.7 Standards of conduct in relations with the judiciary

The goal of this part is to make sure that the Model, to the extent that they are involved in activities in areas at risk, comply with code of conduct in accordance with the requirements of the regulatory system and sanctions, in order to prevent and encumber the occurrence of crimes.

The reports with public officials, with the judiciary, with the public supervisory authorities and other independent authorities related to the Company must be undertaken and managed in full compliance with applicable laws and with the principles stated in the Code and internal protocols, so as not to compromise the integrity and reputation of the parties involved.

The penalty regime applicable to the Company is of a pecuniary nature for the crime under Article 377 bis c.p.

This Protocol identifies and adjusts the operating procedures to be followed in cases where the Recipients, covering the quality of defendants or co-defendants in proceedings connected or connected, are called upon to make statements before the Judicial Authority.

The subjects who, as defendants or co-defendants in proceedings connected or connected, are called upon to make statements on the Judicial Authority must:

- To ensure that statements are carried out in full compliance with laws, regulations and principles of honesty and fairness;
- Ensure that the statements made to contain only true information.

The subjects identified in the Special Part are forbidden from:

- Entertaining, if this is possible, relationships inherent with their professional activities with public officials without ensuring the traceability of meetings or conversations occurring;
- Exert pressure of any kind (violence, threats, offensive or promises of money or other benefits), on the subject called to make statements before the Judicial Authority, in order to induce him not to make statements or to make false statements;
- Take any conduct which has the purpose, or even only the effect of impeding the exercise of the functions of the Judicial;
- Take any conduct which has the purpose, or even the effect of helping someone to circumvent or evade the investigations of the Judicial searches.

3.8 Standards of conduct in the use of computer and telecommunications systems

The law of 18 March 2008, n. 48 has included the Article 24 – bis into the Decree, which provides for new forms of administrative liability in the event of crimes committed through the Internet or other computer networks and extends the scope of computer crime including all crimes committed in any way by means of a computer system, even if where the evidence of the crime is in electronic form and also in cases where the taxable person is not a public administration.

Following the introduction of computer crimes, the Company must conform their behavior and organization in order to:

- To ensure the protection of information assets;
- Ensure the correct use of technological resources;
- Have evidence that the effectiveness of the implemented controls is efficacious.

Preventive and suitable security and controls measures have to be prepared to prevent potential crimes with the help of technological tools.

In the absence of a legislative definition the case has tried to provide a general definition of "information system". The definition is basically applied to all the incriminating circumstances that refers to it, and by virtue of which must be deemed such any equipment, more or less complex, "designed to perform any useful function to humans through the use, even partial, of computer technology." These are characterized by the presence of three functional aspects: a) the recording or storage, "by means of electronic pulses and on adequate supports, of data represented by the symbols (bits) (numeric code) in different combinations"; b) "automatic processing" by the machine data so recorded or stored; c) the organization of such data "in a way which allows them to express a particular meaning for user" (utility).

It is a definition centered on the transition from "element" to the "information"; in the sense that the function of recording - electronic storage of datas to which "elementary representations of a fact" is accompanied by the complementary function of processing - logical organization of these data sets more or less extended constituents' "information".

Many computer systems connected stably between them in order to allow the transmission – the communication in the distance of collected information constitute a "telematics system".

In this case the element that allows to recognize a system "telematics" in place of a mere device for remote transmission of signals is given by the fact that to be connected to each other are two or more systems "computer": typical is the case of e-mail systems or connections via remote terminals.



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4. Method of Implementation

To enforce the Code of Ethics, the Board of Directors appoints and dismisses the Supervisory Board for the internal control, identifying the community in which CCS S.P.A. operates subjects with ethical and professional characteristics that can guarantee quality, independence and authority in decision-making.

• Duties of the Supervisory Internal Control

With regard to the Code of Ethics compete to the Supervisory Board for the internal control the following tasks:

- Take decisions in respect of infringements of the Code of significance reported by the head of department;
- Expresses binding opinions on the revision of the relevant policies and procedures in order to ensure consistency with the Code of Ethics;
- Periodically review the Code of Ethics.

To this end, the Supervisory Board will assess:

- Communication plans and ethics training;
- The work plan prepared by the department managers for compliance with the Code of Ethics.

• Communication and training

The Code of Ethics is brought to the attention of internal and external stakeholders through appropriate communication activities (for example, delivery to all employees a copy of the Code, inclusion in the company website as well as on the corporate intranet inclusion of a notice of adoption of the Code in all contracts, etc.).

In order to ensure the correct understanding of the Code of Ethics to all employees of CCS S.P.A., the function of the staff is to prepare and implement training activities to promote awareness of the principles and ethical standards.

• Reporting of stakeholders

CCS S.P.A. shall establish for each stakeholder communication channels in which to address their reports.

Alternatively, all the stakeholders of CCS S.P.A. may report in writing of any violation or suspected violation of the Code of Ethics to the Supervisory Board, which will analyse the report, possibly hearing the author and responsible for the alleged violation.

The Supervisory Board acts to protect informants against any kind of retaliation as an act that could give rise, even the suspicion of being a form of discrimination or punishment (for



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example, for suppliers: interruption of the relations of business; for employees: failure to promote, etc.).

It is also ensured the secrecy of the informants' identity, unless legal obligation, where it is not necessary that this identity is made evident.

